

**NY**

**COMMON  
PANTRY**



AN UNCOMMON SOLUTION TO HUNGER



2014 ANNUAL REPORT | FROM FULLER PLATES TO FULLER LIVES

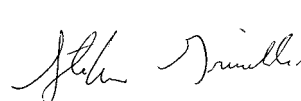


▲ **HAVING A 'FULL PLATE' MEANS DIFFERENT THINGS TO MANY PEOPLE.**

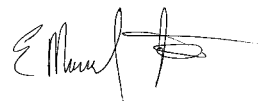
At New York Common Pantry it is an appropriate description of the most basic concrete goal: to serve each person who walks through our doors balanced and nutritious meals. Having a “full plate” is also an apt metaphor for the organizational philosophy and approach involved in helping people bridge seemingly insurmountable household budget gaps and become self-sustaining. Our own plates at New York Common Pantry are full precisely because these goals are far more difficult to achieve, yet absolutely necessary if we are to help those we serve to move forward, to move from fuller plates to fuller lives. Our person to person approach and knowledge of the resources, skills and training available to those we serve is often a game changer.

When households are stabilized through a variety of services—resource acquisition, financial counseling, and knowledge of how to eat affordably without sacrificing health—families are given a fighting chance, and often lifted out of poverty. These outcomes are not easily accomplished without the commitment of each participant in our program, as well as a strong team of trustees, advisory council members, funders, donors, service partners, volunteers, and staff. Last year this team included a new group of major donors, ‘Bread and Butter,’ that grew from a burgeoning idea to 12 fully committed members by the end of June 2014 and has now grown further.

Together, all of our team members are partners in helping New Yorkers in need fulfill their dreams and live fuller lives.



Stephen Grimaldi  
 Executive Director



Michael Fitzsimons  
 Board Chair

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**JAMES CAME IN FOR A MEAL. HE GOT A PLACE TO LIVE.**

As a young man James Reynolds served in the U.S. military—but by the time he turned 65 he was without a home or other resources. When Mr. Reynolds came to New York Common Pantry for help in August of 2013 he was interviewed by our Case Manager, who also screened him through a resource eligibility calculator. Mr. Reynolds learned that he was eligible to receive Veterans Benefits and other resources, but he needed a stable address where he could get his mail. This service was set up for him through Project Dignity, and later Mr. Reynolds was escorted to the Social Security Office. There he learned that, like many seniors, he was eligible for Social Security, and since that time he has been approved for benefits as a veteran of the armed services. Crucially, he has also obtained housing. With these key supports Mr. Reynolds has a chance to live with a greater level of dignity and self-sufficiency.

FROM  
TO

# FULLER PLATES FULLER LIVES

**1 in 3**  
New Yorkers  
struggle to  
afford food.<sup>1</sup>

**By all numeric measures, the need is daunting.**

Over the last decade the problems of hunger and poverty have increased in severity, affecting more of our families, friends and neighbors here in New York City. 2.6 million New Yorkers experienced food insecurity in the past year and children are rising in the ranks of those included in the count. At the same time federal and state aid programs have contracted while local emergency food programs continue to close their doors due to a lack of funding. So what do we do to keep pace with or even get ahead of the challenge?

**New York Common Pantry adapts and innovates in response.**

For us, combating daily hunger is the jumping-off point from which we launch an overall effort to increase the wellness, stability and self-sufficiency of New Yorkers in need. We start by responding to the immediacy of an empty plate and food insecurity and go further by providing tools and resources designed to engender life-changing transformations.

<sup>1</sup> Ratio derived from the Food Bank for New York City's data that 2.6 million New Yorkers experienced food insecurity in 2013 and The Department of City Planning's report that the population of New York City for that year was 8.4 million.

**MEETING  
DEMAND  
IN 2014.**

Our Mission: New York Common Pantry is dedicated to reducing hunger throughout New York City while promoting dignity and self-sufficiency.

↑  
17%

**MORE  
MEALS**

New York Common Pantry provided New Yorkers with 2,909,365 meals in 2014.

↑  
15%

**MORE  
PEOPLE**

New York Common Pantry served 44,590 individuals in 2014.

↑  
30%

**MORE  
RESOURCES**

New York Common Pantry helped New Yorkers access \$5,908,331 in income support.



# 2014

## YEAR IN REVIEW

### FACING TOUGHER CHALLENGES.

Hunger and its surrounding issues were a focal point in the federal and local government this past year. The 2009 Recovery Act's temporary boost to Supplemental Nutrition Assistance Program (SNAP) benefits ended on November 1, 2013. Nationally, the total cut was estimated to be \$5 billion in fiscal year 2014. These cuts were predicted to cause hardship for SNAP participants, who included 22 million children in 2014 and 9 million people who are elderly or have a serious disability.<sup>2</sup>

The November cut was the equivalent of taking away \$30 per household per month. Here in New York City at New York Common Pantry, our members felt the impact of the cuts. As seen in a feature in *The Guardian* about the cuts and our Pantry's response, one Pantry member stated "When the food runs out I usually ask my family for help. It's hard to make ends meet. I get tired of asking them

and they are having trouble too. I live in Manhattan and food is expensive. It's crazy." Forty-one percent of surveyed Pantry members reported visiting New York Common Pantry more often since the SNAP cuts went into effect. Further cuts to the SNAP program will continue to adversely affect those we serve.

### AN UNCOMMON SOLUTION TO HUNGER.

"An Uncommon Solution to Hunger" embodies our multifaceted approach to reducing hunger for New Yorkers throughout the city while addressing the federal cuts. In addition to serving more people and meals, we increased work to expand our city-wide approach to providing comprehensive social services.

Most significantly, we helped generate greater momentum around increasing access and eligibility to the Earned Income Tax Credit (EITC) and other resources. This past year, New York Common Pantry

and our on-site partners helped visitors access over \$1 million in tax returns, allowing more people to move out of poverty and thus have access to a fuller life.

Additionally we found creative ways to build the scope of our programming and its reach. This included holding our first culinary pilot program that taught cooking and employment skills, increasing food rescue with the help of a new van, beginning Help 365 Mobile (an RV that provides case management services to the Rockaways and Brooklyn), and increasing the locations of our Live Healthy! classes to include the Rockaways and the South Bronx.

<sup>2</sup> Source: Stacy Dean and Dottie Rosenbaum "SNAP Benefits Will Be Cut for Nearly All Participants in November 2013." Center on Budget and Policy Priorities. 2 Aug. 2013. Web.



### HAILEY VISITED FOR FOOD.



### SHE FOUND A NETWORK OF SUPPORT.

Hailey Haddaway, a 33 year-old single mother with twin girls, lives in a nearby shelter and works as an advocate for the homeless. In the fall of 2013 she lost her income support. Hailey worked with a Case Manager to navigate the process to restore it. Now receiving SNAP she balances her family's meals by visiting Choice Pantry and credits the fresh fruit and vegetables she receives as a way to save money. Hailey and her daughters also visit to eat

breakfast and dinner, do their laundry, and meet with a medical doctor on-site. Hailey says she visits New York Common Pantry because "it is efficient and the friendly staff are always looking to build connections and connect me to resources." In the fall Hailey and her daughters will participate in Live Healthy! classes to learn how to make healthy meals.

# 2014

PROGRAM MATRIX

**OUR PROGRAMS ADDRESS FOOD SCARCITY, PROMOTE DIGNITY AND INCREASE SELF-SUFFICIENCY.**

## CHOICE PANTRY

Choice Pantry is New York City's largest community-based food pantry. It allows participants city-wide to select culturally appropriate, nutritionally balanced food packages. In 2014, the program served households from 165 zip codes from all five boroughs.

### 2014 CHOICE PANTRY HIGHLIGHTS

- Served 2,773,980 meals to 233,508 visitors
- Served 9,913 households
- Served 20% more individual adults, 20% more individual children, and 19% more individual seniors



## HELP 365

Help 365 assists Pantry members with acquisition of resources like income support. This year the program expanded to serve people living in Queens and Brooklyn through Help 365 Mobile and helped provide access to benefits for 7,123 households across New York City.

### 2014 HELP 365 HIGHLIGHTS

- Accessed \$4,821,331 in new resources for visitors
- Launched Help 365 Mobile, a new program, in partnership with Food Bank for NYC to access \$301,706 in resources for residents in the Rockaways



## LIVE HEALTHY!

Live Healthy! educates adults, children, and their families about healthy eating, nutrition, and active living. In 2014, the program offered classes in East Harlem, Upper Manhattan, the South Bronx, and Queens to over 900 participants.

### 2014 LIVE HEALTHY! HIGHLIGHTS

- Expanded to provide classes in 3 out of the 5 boroughs
- Held 19% more adult cooking classes
- Held 156% more children and family sessions



## PROJECT DIGNITY

Project Dignity offers homeless individuals counseling, referral services, and assistance to obtain resources. The program also provides haircuts, mail distribution, and laundry services. In 2014, it served 265 homeless New Yorkers.

### 2014 PROJECT DIGNITY HIGHLIGHTS

- Accessed \$1,087,000 in new resources for homeless visitors



## HOT MEALS

Each week Hot Meals provides eight hearty, nutritionally-balanced meals using wholesome ingredients. In 2014, the program gave 18,000 New Yorkers a chance to sit, eat, and socialize in a relaxing, safe, and friendly environment.

### 2014 HOT MEALS HIGHLIGHTS

- Served 66,217 meals



▲ **USING DATA & TECHNOLOGY TO INCREASE EFFICACY.**


At New York Common Pantry, we seek out the best information on new methods, as when Toyota donated *kaizen* expertise to help re-design our food program spaces, or McKinsey's consultants offered guidance for our strategic planning process. This quest for innovation includes new ways to capture and evaluate data, then transform what we learn into carefully designed programs. It lets us serve more people each year, and reduce hunger throughout New York City—by increasing efficiency to provide more food in our Choice Pantry, hot meals, and brown bag programs, by helping more people access greater resources, and by allowing us to respond with mobile services when disaster strikes. It even lets Pantry members order through smart tablets when they arrive at our building or online from other locations. What they order feeds into our database, supporting cost-effective food procurement and program evaluation.

▲ **PUTTING OUR MEMBERS FIRST.**

Innovation is reflected in the relationships we build and maintain as well as the technology we use. This lets us pursue excellence to target and achieve results, at the same time that we retain the positive, person-to-person exchange that has always been at the heart of our work. This takes place in our personal case management program, interactions between our volunteers, staff and visitors during pantry distribution and meal service, between staff members or Board Members and our donors, or with our partners and peers who also work to reduce hunger. In addition to efficient operation of our programs, the results include a high level of customer satisfaction; a steady stream of volunteers; a staff that is mission-focused and supported to achieve success; and an increasing pool of donors and other supporters.

▲ **PARTNERING FOR GREATER SUCCESS.**

Our approach to providing uncommon solutions includes partnering with organizations of many types and sizes. Working with Food Bank for New York City, we launched Help 365 Mobile, currently serving areas in Queens and Brooklyn through resource-focused case management. Action Center for Education and Community Development in Far Rockaway hosts Help 365 Mobile as well as our Live Healthy! classes. Live Healthy! has grown to provide programming beyond our East Harlem location to schools in Upper Manhattan, the South Bronx, and Queens. In Manhattan, partnerships include restaurants, grocery stores, and corporate cafeterias, which helped us increase the amount of food that we rescued to offset decreased food donations by city and federal sources. Through all these partnerships, we are expanding our reach throughout the city and helping people gain access to a fuller life.



**NEW YORK COMMON PANTRY  
 2014 AWARDS & GRANTS**

- Recipient of City Harvest's 2014 Partnership Award for our work with The Action Center for Education and Community Development
- Presented with the Jan Paneth Community Service Award from the Mt. Sinai Auxiliary Board
- Received support from Food Bank for New York City to initiate Help 365 Mobile
- Awarded over \$52,000 through the NY State Office of the Governor and Department of Health to support our work in Sandy-affected communities
- Granted a special \$50,000 Food for Good award from Robin Hood Foundation to support our food programs

▲ **GROWTH, ACCOUNTABILITY AND TRANSPARENCY.**

New York Common Pantry has a strong financial oversight system supporting best practices and ensuring accountability. We maintain robust fiscal policies and procedures detailing controls required for avoiding waste, fraud and other risks and including Conflict of Interest, Whistleblower, Political Contributions, Document Retention, and Investment and Gift Policies. Since 2012, we have had a Measuring Impact and Effectiveness Policy, which ensures we have measurable goals and objectives in place in order to evaluate success annually. This past year we met 93 percent of the year's set goals.

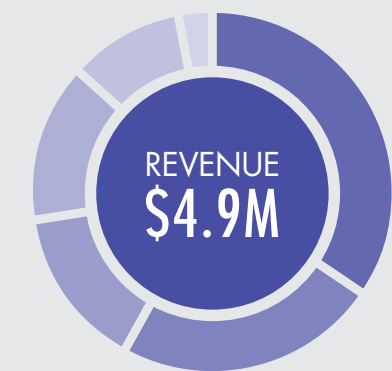
New York Common Pantry is committed to financial transparency. In addition to providing programmatic information, all financial reports and legal documents including Audit Reviews, IRS 990 forms, New York State Charities Registration forms and other relevant state and city licenses, are posted publicly on our website. For the past six years, we have not received a letter of management with our audit. Once again this year we have received a 4-star rating from Charity Navigator and we are accredited through Better Business Bureau.

<sup>3</sup> This information was abstracted from unaudited financial statements for the fiscal year ending June 30, 2014. Audited financial statements are on file at New York Common Pantry, 8 East 109th Street, New York, NY 10029. A copy of the audited statement filed with the New York State Office of Charities Registration may be obtained on request from New York Common Pantry, or at [www.nycommonpantry.org](http://www.nycommonpantry.org).

**FINANCIAL REPORT<sup>3</sup>**

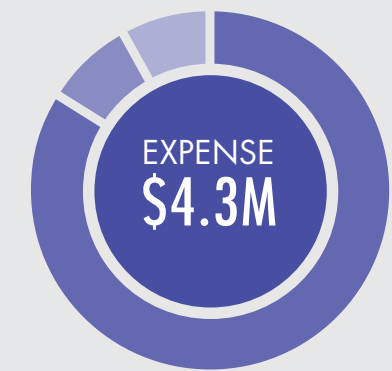
Fiscal Year July 1, 2013 to June 30, 2014

**Net Assets** for fiscal year ended June 30, 2014:  
**\$5,652,223**



- Foundations/Corporations  
\$1,684,570 | 35%
- In-Kind  
\$1,139,081 | 23%
- Events  
\$705,614 | 15%
- Individuals  
\$694,457 | 14%
- Government  
\$501,400 | 10%
- Sponsoring Organizations,  
Interest & Miscellaneous  
\$136,663 | 3%

**Total Revenue  
\$4,861,785**



- Programs  
84%
- Fundraising  
8%
- Management & General  
8%

**Total Expense  
\$4,345,071**



**Cost per pantry meal decreased  
by 3 cents from FY 13.**

▲ **FORTUNATELY, WE AREN'T IN THIS ALONE.**

It's the impact of supporters like Sylvia, who is profiled below, that has made it possible for us to serve more and more New Yorkers. Whether it is their time and effort, special skills and talents, food, or financial donations—thousands of people with resources to share step forward to offer them to serve tens of thousands of others each year.

These contributions coupled with the efficiency of our operations made it possible to distribute 2.9 million meals with a paid staff of 29 from our one small building on East 109th Street last year.

Ways to support this growing team and make a difference are listed on page 17!

▲ **DEDICATED VOLUNTEERS WHO TRULY MAKE A DIFFERENCE.**

In FY14, 14,195 volunteers provided 46,615 hours of service to the Pantry. These volunteer hours represent \$1,232,966 in saved labor costs for the agency based on New York State's 2013 volunteer rate. Nearly 50 percent of New York Common Pantry's labor is performed by volunteers, allowing us to maintain lower overhead and cost per meal.

▲ **GENEROUS DONORS WHO TRULY PROVIDE A LIFE-LINE.**

Since 80 to 90 percent of our funding each year has historically come from private rather than government sources, every donation has an immediate impact on the amount of food and other help we can give. Many hands supported this year's increase in services—starting with 800 new donors large and small. Many friends took part in our Fill The Bag Benefit on March 3rd, honoring The Estée Lauder Companies, Michael Nachman, and The Buckley School. They raised over \$700,000 to support our work—far surpassing our previous record. Throughout the year we were touched to receive gifts in honor or in memory of loved ones, friends and associates.

And we're proud to say that this year a very special group of donors formed to support our work and encourage others to do the same. Taking the imaginative and appropriate name 'Bread and Butter,' by the end of the fiscal year this included 12 committed members who agreed to make a gift of \$10,000 or more each year. We are grateful for their leadership and support!



*Pictured from top left clockwise:*  
 1. A volunteer preparing for dinner service for the Hot Meals program. 2. Honorees and Award Presenters at New York Common Pantry's Fill The Bag Benefit, March 4th 2014. (Bottom row: Stephen Grimaldi, Executive Director; Cheryl Wills, NY1 News; Sara Moss, The Estée Lauder Companies Inc.; Deborah Krulewicz, The Estée Lauder Companies Inc.; Wendy A. Stein, Board Member. Top row: Michael Fitzsimons, Board Chair; Michael Nachman, Board Member; Gregory J. O'Melia, The Buckley School.) 3. Volunteers organizing food for distribution through the Choice Pantry program. 4. Members and volunteers greeting each other during dinner at Hot Meals.

**SYLVIA CAME TO HELP STOCK THE PANTRY.**



**SHE FOUND A VOLUNTEER FAMILY.**

Sylvia first volunteered at the Pantry three years ago and has become a regular volunteer on Tuesdays and Wednesdays. A New York Cares volunteer team leader, Sylvia returns to the Pantry every week because "New York Common Pantry has a system that makes sure there is always something that can be done to make a difference for someone else." Sylvia particularly enjoys working with the Tuesday volunteers to stock the delivered food in the

Pantry. As she describes it, there are always people beating down the doors to lift the bananas from the truck into the Pantry. To her the volunteers are a family and working in the Pantry is fun and meaningful. According to Sylvia, the best part about being a New York Common Pantry volunteer is realizing that her presence plays an integral role in making someone else's life better.

THANKS  
TO YOU:

Our support comes in many different forms—from individuals and organizations, volunteers and donors, and those who help in other ways. All have impact!

VOLUNTEER  
HONOR ROLL

Groups that volunteered 100 hours or more in FY 14

## ORGANIZATIONS

AHRC-New York  
Americorps  
Boy Scout Troop 662  
Brick Presbyterian Church  
Center for Student Missions  
Church of the Heavenly Rest  
Congregation Or Zarua  
Changing the Odds  
Experience Mission  
Harlem MeetUp  
Joshua Expeditions  
Mission NYC  
New York Cares  
Park Avenue Synagogue  
Quality Services for the  
Autism Community  
Rauschenbusch Metro Ministries  
Robin Hood  
St. Mark's Episcopal Church  
Street Squash  
Sugarhill Mennonite Mission  
Temple Shaaray Tefila  
United Way of New York City  
Youth Services  
Opportunities Project

## CORPORATIONS

AIG  
American Express  
Bank of America  
Bloomberg, LP  
Bloomingdale's  
Burberry  
Cahill Gordon & Reindel, LLP  
Chartis  
Clarion Partners  
Credit Suisse  
Deutsche Bank  
Eli Lilly and Company  
Elsevier  
Ernst & Young  
FINRA  
Gilt Groupe  
Goldman Sachs  
ING  
InvestmentNews  
L Brands  
Macy's  
Morgan Stanley  
Redburn Partners  
Ricoh  
Shake Shack  
The Estée Lauder Companies  
Wells Fargo

## SCHOOLS

Academy for Young Writers  
The Buckley School  
Columbia Grammar and  
Preparatory School  
Dominican Academy  
Ethical Culture Fieldston School  
Harbor Science and Arts  
Charter School  
Hewitt School  
Horace Mann School  
Hunter-Bellevue School of  
Nursing  
International Community  
High School  
Marymount Manhattan College  
Rebecca School  
Spence School  
American Sign Language and  
English Secondary School  
Urban Academy

INDIVIDUAL  
DONORS

## \$25,000+

Anonymous (1)  
Michael Fisch  
Ruth E. Horowitz and  
Michael A. Nachman  
Didi and Oscar Schafer  
Wendy A. Stein and  
Bart Friedman  
Veronica and Michael Stubbs

## \$10,000 – 24,999

Sherrell Andrews and  
Rob Kuhbach  
Marc Becker  
Kathleen and Eduard Beit  
Lauren Bush Lauren  
Candice and John Frawley  
Henry and Barbara Gooss  
Lindsay and Charles Higgins  
Stephen and Claudia Jury  
Anne P. and Jock A. MacKinnon  
Paul and Sandra Montrone  
Doreen S. Morales  
Sara E. Moss  
Rebecca Robertson and  
Byron Knief  
Marjorie and Jeffrey Rosen  
Barbara Hrbek Zucker and  
Donald Zucker

## \$5,000 – 9,999

Anonymous (2)  
Annette and Eric Altmann  
Mary and David Andryc  
Melissa E. Benzuly and  
Jonathan Schaffzin  
Seamus and  
Shannon Tyree Brown

Elizabeth Cook and  
Reynold Levy  
Robin and David Freedman  
Victoria and Mark Graham  
Marc P. Hanrahan  
Patricia Lenkov and Robert Hetu  
Linda and Paul Holt  
Annie and Benjamin Huneke  
Tracy and Gary Israel  
Theresa and Peter S. Kaufman  
Deborah and Peter Krulewicz  
Christine LaSala  
Adam Malkin  
Mary A. McCaffrey  
Vivek Melwani  
Liz Neumark and  
Chaim Wachsbarger  
Darcy Stacom and  
Christopher Kraus  
Elizabeth and David Sherman  
Margaret Sung and Michael  
Schmidtberger  
Alexandra C. Trower  
Sarah and Fred Turpin

## \$1,000 – 4,999

Anonymous (2)  
Charles S. Anderson  
Andrew B. Armstrong  
Edward H. Auchincloss  
Veronica and James Baker  
Karin and Henry C. Barkhorn  
Richard Bartlett  
Michael Bayer  
Allan M. Benton  
Jeffrey L. Berenson  
Anne and Philip Bergan  
Peggy Biller  
Charles Brainerd  
Mary L. Bundy  
Noble Carpenter  
Elizabeth Chandler  
Helen Chapman  
Phillip R. Chapman  
Meaghan and Michael Chorske  
Elaine C. Clark  
Michaela Clary  
Lucinda Covert-Vail  
Catherine Curry and Andres Gil  
Lisette Delucs  
Judith H. Dobrzynski  
Cristina Dolan and  
Michael Fitzsimons  
Liora Elghanayan  
Diane Englander and  
Mark Underberg  
Karen and John Erickson  
Florance and Robert Field  
Cary and Kathleen Fields  
Anjele B. Fischer  
Elizabeth and James Fishman  
Elizabeth and Irvine Flinn  
Kathleen G. Flintoft

Marianne and John Fouhey  
Frank Franzese  
Laura P. French  
Jennifer Friedland  
Emily Friedman  
Elizabeth and Christopher Fuller  
Carla Geisser  
Barbara and Peter Georgescu  
Andrew Gordon  
Michael Gould  
Kimberly and Jeffrey Greenberg  
Christopher Grisanti  
Anne Grissinger  
Nicole C. Grogan  
Katherina Grunfeld  
James R. Hammond  
Barbara and William Haney  
Briana and Greg Hart  
Karla Harwich  
Nina and Andrew Hay  
Tomilson J. Hill  
Jamie Hirsh  
Candice H. Ho  
Jeffrey Hughes  
Steven J. Hyman  
Benjamin J. Jenkins  
Mia Lin Jung  
Camille and Rory Kelleher  
Susan and Peter Kessler  
Jennifer King  
James R. Knickman  
Alan Kornberg  
Suzanne and Bruce Kovner  
Theodore Kurz  
Ida Kristensen  
John Landry  
Raegan and Robert Lange  
Sandra Lynn Lazo and  
Donald Layton  
Mara Lehrman  
Carolyn Levine and  
Richard Preiss  
James L. Lewis  
Marilyn and Jay Lubell  
Rebecca Lynch  
Stephen R. Mancini  
Eileen McEvoy  
Laura McVey  
Lewis A. Miller  
Joan Mintz and  
Robinson Markel  
Kathy Nalywajko  
Lois and Andre Nasser  
Neda and Pericles Navab  
Thomas L. Newberry  
Patricia M. and Robert O'Brien  
Dara and Tim O'Hara  
Justine S. Ondricek  
Susan R. Palm  
Elizabeth Patrick and Mark Li  
Carolyn and William Patterson  
Michael Perna  
Elizabeth Peters

Jordan Phillips  
Robert Pietrzak  
Terrell E. Polk  
Laura and Scott Puopolo  
Joseph Rault  
Sandra and Thomas Reece  
Madeleine and Marc Rice  
Hope S. Rogers  
Pooja and Michael Rutberg  
Nora L. Ryan  
Lite and Arnold Sabin  
Rosemarie D. Salvatore  
Jacqueline Schellbach  
Jeffrey Schnipper  
Sarah and Izak Senbahar  
Talbot and Carter Simonds  
Elizabeth Szance Kajawazki  
and Tom Gougaly  
Catherine and Andrew Skobe  
Kirsten Sanders Smyth  
Laurel Southworth and  
Andrew Susser  
William G. Spears  
Ewout Steenbergen  
David Steinmetz  
Colleen Stenzler  
Merrill Stubbs and  
Jonathan Dorman  
Kristen and Michael Swenson  
Ann Thivierge  
Louisa Thorpe  
Rebecca Todd  
Catherine and Wolfgang Traber  
Arnold H. Tracy  
Dawn Truesdell  
Joyce and Bill Tyree  
Edith Van Slyck  
Heather Vratto  
Jeanette S. and Paul A. Wagner  
Victoria S. Walsh  
Paul Gridley  
John C. Weber  
Elaine and Robert Weiss  
Tanya and David Wells  
Mike Whelan  
Susan and Alexander Wiggin  
Filippa and Mark Williams  
Kimberly Yeary  
Beverly D. Zabriskie  
Nancy and William Zeitler  
Joshua Zuckerberg  
John Zurcher

## \$500 – 999

Anonymous (1)  
Emily Albanese  
Judith and Alan Appelbaum  
Thomas Auth  
James Awad  
Bernadette Banhidi  
Carol and Peter Barry  
Richard M. Barsam  
Donna J. Bolkcom  
Jeanine Borthwick

Lester Brafman  
Cathy Brienza Ingram  
Franz Burda  
Nancy and Jim Burns  
James Joseph Capra Jr.  
Elizabeth Carey  
Peter Carlin  
Ellen Maureen Carr  
Julie and John Casesa  
Ben Casselman  
Kathleen M. Chrisman  
Alison Cody  
Deborah Cohen  
Lisa Colgate  
Helene Comfort  
Laurie Costantino  
Mona A. Cutolo  
Ivy Dangoor  
Dorothy Davies and  
Jeremy Kramer  
John Demsey  
Lisbeth Diringier  
Joan and Wolcott Dunham  
Carey R. Dunne  
William Dye  
Joan and Robert Easton  
Courtney P. Fain  
Fleur Fairman  
Mary Faucher and  
Steven Klugman  
Howard Feller  
Frances Fish Tompkins  
Jeanne D. Fisher  
Eileen M. Fitzsimons  
Myra Freed and Seth Orlow  
Edward Gallagher  
Jenny A. Gerard and  
Barry L. Brown  
Stacey S. Goneos  
John E. Greenwood  
Paul Gridley  
Janice Hall  
John S. Harrison  
Adam J. Heft  
Grace and Miguel Hennessy  
Carol A. Hertling Nickell  
Ruth Holzer  
Linda K. Horowitz  
Dara Hunt  
Blair Husain  
Tim Irons  
Joan Japha  
Alexander B.V. Johnson  
Frank J. Kaufman  
Christie Kinney  
Melissa Komaroff  
Marcia R. Kowan  
Jeremy Kramer  
Susan Kroll  
Diane and James Langton  
Herman Laret  
Aerin Lauder Zinterhofer  
Louise and John Lewis

William Lopez  
Philip Mahla  
Georgette and Charles Mallory  
Claire and Christopher Mann  
Ellen Mathias  
Mary Joan McGovern  
Dennis M. Meyers  
Sarah Mies  
Jean C. Miller  
Stuart J. Mogul  
Wayne Naegele  
Alice H. Naude  
Christina Neilson  
Suzanne L. Oliver  
Jacqueline N. Paige  
Louise Parent and John Casaly  
Jim Pavia  
Pearl S. Pell  
Robert F. Perry  
Anne and Paul Pfeiffer  
Joseph Pino  
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